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A Decade of Change



- Across-the-board cuts in forces & budgets
 - Major geo-political upheaval
 - Information Technology revolution
 - Internet as a basic fact of life



A Decade of Change



- 100 military operations worldwide
 - Few forward deployed forces
 - Reliance on Allies
 - New type of adversaries
 - Persistent, accelerating change



New Imperatives



- Smaller, open acquisition programs
 - Continuous joint requirements development
 - New partnering mechanisms with industrial

nstitutionalize innovation & agility for mission succes



Challenge of Space



- Space Commission Report
 - National Security depends on space operation
 - DoD and IC not well positioned to succeed
 - AF foster and embrace space culture
 - Commercial sector is critical



New Imperatives



- Full-time cross-functional collaboration: WPC
 - Scalable plug & play simulation tools
 - Clear, enforceable standards
 - Open, non-proprietary systems
 - Joint Synthetic Battlespace



Responsibilities



- Military
 - Set and enforce clear standards
 - Realistic operational requirements
- Defense Industry
 - Accept that requirements will change
 - Build open systems



Focus on Warfighters



- Too little emphasis on warfighters' M&S needs
 - Joint & Component training objectives
 - Mission planning & rehearsal
 - DMSO's CINC requirements study



Warfighters' Top Issues



- "Fearful Faith in JSIMS"
 - Concern over fielding plan and timeline
 - Continued support for legacy models
 - Get beta software to the field now
 - Can't afford to screw it up



- Must cut cost of using Models & Simulations
 - Complex database development
 - Large augmentation bills
 - Expensive comms architecture



- M&S tools must run on current C4I architectur
 - Project REAL WARRIOR
 - Train on go-to-war processes & systems



- M&S education is important to everyone
 - High personnel turnover--complex issues
 - Exercise design & control
 - Database development
 - Must be teachers and salesmen





- Exciting times
 - Exciting mission
- Takes dedicated teamwork





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